Communications Layers of a Family Foundation
Balancing transparency, privacy and public trust

- **Public**
  - Stakeholders
    - Grantees, Community Partners, Staff, Board, etc.

- **Discretionary**
  - People involved in Governance, Finance, & Legacy
    - Staff, Board, Advisors

- **Private**
  - Family Matters
    - Includes all family members and their descendants

- **Personal**
  - Individual Choice
    - Ranges from full engagement to freedom from family obligations

**A Public Trust**